#### Translation

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## Summary of Consolidated Financial Results for the Year Ended March 31, 2023 (Based on Japanese GAAP)

May 12, 2023

Company name: PUNCH INDUSTRY CO., LTD.

Stock exchange listing: Tokyo

Stock code: 6165 URL http://www.punch.co.jp/ir/

Representative: Chief Executive Officer Tetsuji Morikubo

Inquiries: Chief Financial Officer Takao Murata TEL 03-5753-3130

Scheduled date of ordinary general meeting of shareholders: June 22, 2023
Scheduled date to file Securities Report: June 23, 2023
Scheduled date to commence dividend payments: June 23, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

#### (1) Consolidated operating results

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	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2023	42,799	8.7	2,436	(19.9)	2,394	(20.4)	1,390	(31.9)
Year ended March 31, 2022	39,358	21.2	3,041	88.5	3,007	79.4	2,040	327.2

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2023	60.58	60.15	7.9	8.1	5.7
Year ended March 31, 2022	93.36	84.36	14.2	11.2	7.7

#### (2) Consolidated financial position

(=)					
	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2023	30,455	19,052	62.4	778.02	
As of March 31, 2022	28,774	16,307	56.5	737.40	

#### (3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2023	2,560	(1,546)	(756)	5,212
Year ended March 31, 2022	2,941	(1,099)	(1,600)	4,669

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)	
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
Year ended March 31, 2022	-	4.00	_	9.00	13.00	285	13.9	2.0	
Year ended March 31, 2023	-	6.50		13.00	19.50	465	32.2	2.6	
Year ending March 31, 2024 (Forecast)	_	10.00	_	10.30	20.30		62.0		

#### 3. Forecast of consolidated financial results for the year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2023	20,300	(6.3)	810	(47.3)	800	(47.5)	120	(86.8)	4.91
Full year	42,000	(1.9)	2,150	(11.8)	2,100	(12.3)	800	(42.5)	32.75

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2023
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

		· · · · · · · · · · · · · · · · · · ·						
As of March 31, 2023	24,622,400 shares	As of March 31, 2022	22,332,400 shares					
Number of treasury shares at the end of the period								
As of March 31, 2023	191,339 shares	As of March 31, 2022	275,868 shares					
Average number of shares during the period								
Year ended March 31, 2023	22,947,817 shares	Year ended March 31, 2022	21,858,118 shares					

### Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)
	As of March 31, 2022	As of March 31, 2023
Assets		
Current assets		
Cash and deposits	4,816,271	5,212,840
Notes receivable - trade	2,043,258	1,745,722
Accounts receivable - trade	9,191,812	9,632,805
Merchandise and finished goods	2,408,754	2,851,464
Work in process	813,141	658,304
Raw materials and supplies	1,569,159	1,531,566
Other	485,384	484,910
Allowance for doubtful accounts	(48,002)	(39,625)
Total current assets	21,279,780	22,077,989
Non-current assets		
Property, plant and equipment		
Buildings and structures	5,905,167	6,157,577
Accumulated depreciation	(4,140,358)	(4,386,200)
Buildings and structures, net	1,764,809	1,771,377
Machinery, equipment and vehicles	16,310,582	17,405,829
Accumulated depreciation	(12,703,869)	(13,513,007)
Machinery, equipment and vehicles, net	3,606,712	3,892,822
Tools, furniture and fixtures	2,514,054	2,732,280
Accumulated depreciation	(2,081,516)	(2,273,126)
Tools, furniture and fixtures, net	432,538	459,154
Land	778,847	829,852
Construction in progress	168,440	161,203
Other	392,570	466,171
Accumulated depreciation	(131,311)	(265,868)
Other, net	261,259	200,303
Total property, plant and equipment	7,012,607	7,314,714
Intangible assets		<u> </u>
Goodwill	_	466,570
Other	177,903	228,902
Total intangible assets	177,903	695,473
Investments and other assets		<u> </u>
Deferred tax assets	118,693	201,750
Other	198,737	202,263
Allowance for doubtful accounts	(13,623)	(36,214)
Total investments and other assets	303,807	367,799
Total non-current assets	7,494,318	8,377,987
Total assets	28,774,098	30,455,976
1000 05005	20,774,070	30,733,770

		(Thousands of yen)		
	As of March 31, 2022	As of March 31, 2023		
Liabilities				
Current liabilities				
Notes and accounts payable - trade	2,738,725	2,667,392		
Electronically recorded obligations - operating	1,078,059	999,425		
Short-term borrowings	1,774,655	1,300,590		
Current portion of bonds payable	_	10,000		
Current portion of long-term borrowings	710,978	728,838		
Income taxes payable	384,126	396,959		
Provision for bonuses	400,265	379,197		
Provision for directors' bonuses	17,183	_		
Other	2,897,059	2,698,358		
Total current liabilities	10,001,052	9,180,761		
Non-current liabilities				
Long-term borrowings	907,890	675,657		
Retirement benefit liability	1,145,220	1,243,685		
Other	412,726	303,303		
Total non-current liabilities	2,465,836	2,222,646		
Total liabilities	12,466,888	11,403,407		
Net assets				
Shareholders' equity				
Share capital	2,944,776	3,406,477		
Capital surplus	2,512,189	2,967,666		
Retained earnings	9,057,592	10,101,571		
Treasury shares	(136,301)	(94,544)		
Total shareholders' equity	14,378,256	16,381,171		
Accumulated other comprehensive income				
Foreign currency translation adjustment	1,962,065	2,737,825		
Remeasurements of defined benefit plans	(75,761)	(111,203)		
Total accumulated other comprehensive income	1,886,303	2,626,622		
Share acquisition rights	26,130	20,863		
Non-controlling interests	16,518	23,911		
Total net assets	16,307,209	19,052,569		
Total liabilities and net assets	28,774,098	30,455,976		
	20,771,070	30, 133,770		

## Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2022 March 31, 2023 Net sales 39,358,634 42,799,503 Cost of sales 27,913,724 31,168,808 11,444,910 11,630,695 Gross profit 8,403,308 9,194,171 Selling, general and administrative expenses Operating profit 3,041,601 2,436,524 Non-operating income Interest income 53,047 61,334 Gain on sale of scraps 27,879 40,564 Subsidy income 4,418 27,533 Other 45,084 39,386 Total non-operating income 130,430 168,820 Non-operating expenses 53,909 62,091 Interest expenses 73,225 106,011 Foreign exchange losses Other 37,243 43,159 164,378 211,262 Total non-operating expenses 2,394,081 Ordinary profit 3,007,653 Extraordinary income 6,035 Gain on sale of non-current assets 16,139 Total extraordinary income 6,035 16,139 Extraordinary losses Loss on sale and retirement of non-current assets 5,953 36,903 297,924 Impairment losses 159,926 334,827 Total extraordinary losses 165,880 Profit before income taxes 2,847,808 2,075,393 Income taxes - current 805,177 732,547 Income taxes - deferred (2,994)(54,209)Total income taxes 802,183 678,338 Net Profit 2,045,624 1,397,055 4,899 6,880 Profit attributable to non-controlling interests 2,040,725 1,390,174 Profit attributable to owners of parent

## Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Net Profit	2,045,624	1,397,055
Other comprehensive income		
Foreign currency translation adjustment	1,843,452	776,271
Remeasurements of defined benefit plans, net of tax	544	(35,441)
Total other comprehensive income	1,843,996	740,830
Comprehensive income	3,889,621	2,137,885
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,883,489	2,130,492
Comprehensive income attributable to non-controlling	6,132	7,392
interests	0,132	1,392

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2022

		Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	2,897,732	2,590,646	7,016,866	(149,905)	12,355,340			
Changes during period								
Issuance of new shares	47,044	47,044			94,088			
Dividends of surplus		(131,013)			(131,013)			
Profit attributable to owners of parent			2,040,725		2,040,725			
Disposal of treasury shares		5,511		13,603	19,115			
Net changes in items other than shareholders' equity								
Total changes during period	47,044	(78,457)	2,040,725	13,603	2,022,915			
Balance at end of period	2,944,776	2,512,189	9,057,592	(136,301)	14,378,256			

	Accumulated other comprehensive income					
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	119,846	(76,306)	43,540	26,970	10,386	12,436,237
Changes during period						
Issuance of new shares						94,088
Dividends of surplus						(131,013)
Profit attributable to owners of parent						2,040,725
Disposal of treasury shares						19,115
Net changes in items other than shareholders' equity	1,842,218	544	1,842,763	(839)	6,132	1,848,056
Total changes during period	1,842,218	544	1,842,763	(839)	6,132	3,870,972
Balance at end of period	1,962,065	(75,761)	1,886,303	26,130	16,518	16,307,209

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,944,776	2,512,189	9,057,592	(136,301)	14,378,256
Changes during period					
Issuance of new shares	461,701	461,701			923,402
Dividends of surplus			(346,194)		(346,194)
Profit attributable to owners of parent			1,390,174		1,390,174
Disposal of treasury shares		(6,223)		41,757	35,533
Net changes in items other than shareholders' equity					
Total changes during period	461,701	455,477	1,043,979	41,757	2,002,915
Balance at end of period	3,406,477	2,967,666	10,101,571	(94,544)	16,381,171

	Accumulated other comprehensive income					
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	1,962,065	(75,761)	1,886,303	26,130	16,518	16,307,209
Changes during period						
Issuance of new shares						923,402
Dividends of surplus						(346,194)
Profit attributable to owners of parent						1,390,174
Disposal of treasury shares						35,533
Net changes in items other than shareholders' equity	775,759	(35,441)	740,318	(5,267)	7,392	742,444
Total changes during period	775,759	(35,441)	740,318	(5,267)	7,392	2,745,359
Balance at end of period	2,737,825	(111,203)	2,626,622	20,863	23,911	19,052,569

## Consolidated statements of cash flows

	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Cash flows from operating activities	<u> </u>	·
Profit before income taxes	2,847,808	2,075,393
Depreciation	971,746	1,130,489
Impairment losses	159,926	297,924
Amortization of goodwill	_	24,556
Increase (decrease) in retirement benefit liability	61,324	47,045
Increase (decrease) in provision for bonuses	128,343	(21,996)
Increase (decrease) in provision for bonuses for directors (and	45.400	45.400
other officers)	17,183	(17,183)
Increase (decrease) in allowance for doubtful accounts	(16,968)	11,905
Interest and dividend income	(53,047)	(61,334)
Interest expenses	53,909	62,091
Foreign exchange losses (gains)	699	73,682
Loss (gain) on sale and retirement of non-current assets	(81)	20,717
Decrease (increase) in trade receivables	(286,768)	463,624
Decrease (increase) in inventories	(417,353)	82,994
Increase (decrease) in trade payables	25,882	(565,596)
Increase (decrease) in accounts payable - other, and accrued	160 125	(07.6.007)
expenses	168,135	(276,227)
Subsidy income	(4,418)	(27,533)
Other, net	26,783	(58,898)
Subtotal	3,683,106	3,261,652
Interest and dividends received	53,047	61,334
Interest paid	(66,319)	(53,802)
Subsidies received	4,418	27,533
Income taxes paid	(732,778)	(736,335)
Net cash provided by (used in) operating activities	2,941,474	2,560,382
Cash flows from investing activities		
Net decrease (increase) in time deposits	(17,212)	147,090
Purchase of property, plant and equipment	(999,260)	(1,138,726)
Proceeds from sale of property, plant and equipment	10,997	12,454
Purchase of intangible assets	(73,376)	(148,124)
Proceeds from sale of intangible assets	_	11
Proceeds from collection of long-term loans receivable	9,948	7,409
Long-term loan advances	(4,650)	(4,000)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	_	(457,472)
Payments of leasehold and guarantee deposits	(50,164)	(9,253)
Proceeds from refund of leasehold and guarantee deposits	24,157	43,625
Other, net	27,137 —	350
Net cash provided by (used in) investing activities	(1,099,559)	(1,546,635)

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2022	March 31, 2023	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(411,874)	(667,745)	
Proceeds from long-term borrowings	345,060	367,170	
Repayments of long-term borrowings	(1,326,368)	(798,683)	
Repayments of installment payables	(81,889)	(83,705)	
Repayments of lease liabilities	(94,166)	(140,316)	
Proceeds from issuance of share acquisition rights	5,750	_	
Redemption of bonds	_	(5,000)	
Proceeds from issuance of shares	93,605	918,135	
Dividends paid	(131,013)	(346,194)	
Other, net	6	_	
Net cash provided by (used in) financing activities	(1,600,888)	(756,340)	
Effect of exchange rate change on cash and cash equivalents	466,019	286,252	
Net increase (decrease) in cash and cash equivalents	707,045	543,659	
Cash and cash equivalents at beginning of period	3,962,135	4,669,180	
Cash and cash equivalents at end of period	4,669,180	5,212,840	