

**Translation**

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## Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 14, 2024

Company name: PUNCH INDUSTRY CO., LTD.  
 Stock exchange listing: Tokyo  
 Stock code: 6165 URL <https://www.punch.co.jp/ir/>  
 Representative: Chief Executive Officer Tetsuji Morikubo  
 Inquiries: Chief Financial Officer Takao Murata TEL 03-5753-3130  
 Scheduled date of ordinary general meeting of shareholders: June 25, 2024  
 Scheduled date to file Securities Report: June 26, 2024  
 Scheduled date to commence dividend payments: June 26, 2024  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

### 1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	38,344	(10.4)	1,240	(49.1)	1,421	(40.6)	(577)	–
Year ended March 31, 2023	42,799	8.7	2,436	(19.9)	2,394	(20.4)	1,390	(31.9)

Note: Comprehensive income Year ended March 31, 2024: ¥248 million [(88.4%)]

Year ended March 31, 2023: ¥2,137 million [(45.0%)]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	(23.61)	–	(3.1)	4.7	3.2
Year ended March 31, 2023	60.58	60.15	7.9	8.1	5.7

Note: Share of profit (loss) of entities accounted for using equity method Year ended March 31, 2024: ¥– million

Year ended March 31, 2023: ¥– million

Note: Diluted earnings per share for the fiscal year ended March 31, 2024 is not shown because loss per share was recorded, although there are potential shares.

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2024	29,649	18,750	63.1	764.81
As of March 31, 2023	30,455	19,052	62.4	778.02

Note: Equity As of March 31, 2024: ¥18,711 million

As of March 31, 2023: ¥19,007 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	1,276	(680)	(2)	6,003
Year ended March 31, 2023	2,560	(1,546)	(756)	5,212

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	–	6.50	–	13.00	19.50	465	32.2	2.6
Year ended March 31, 2024	–	10.00	–	9.40	19.40	474	–	2.5
Year ending March 31, 2025 (Forecast)	–	9.80	–	9.81	19.61		40.0	

## 3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	18,800	(1.7)	700	34.1	680	(15.9)	250	–	10.22
Full year	38,500	0.4	2,150	73.3	2,100	47.7	1,200	–	49.05

## 4. Notes

### (1) Changes in significant subsidiaries during the year ended March 31, 2024

(changes in specified subsidiaries resulting in the change in scope of consolidation): No

### (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024	24,622,400 shares	As of March 31, 2023	24,622,400 shares
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Number of treasury shares at the end of the period

As of March 31, 2024	157,072 shares	As of March 31, 2023	191,339 shares
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Average number of shares during the period

Year ended March 31, 2024	24,452,413 shares	Year ended March 31, 2023	22,947,817 shares
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## (Reference) Overview of non-consolidated financial results

Non-consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

### (1) Non-consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended March 31, 2024	13,157	(11.0)	0	–	1,033	(45.1)	(340)	–
Year ended March 31, 2023	14,777	(2.1)	(55)	–	1,883	(28.1)	1,439	(35.4)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended March 31, 2024	(13.94)	–
Year ended March 31, 2023	62.74	62.29

Note: Diluted earnings per share for the fiscal year ended March 31, 2024 is not shown because loss per share was recorded, although there are potential shares.

### (2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	14,195	7,016	49.3	286.20
As of March 31, 2023	14,902	7,908	52.9	322.84

Reference: Equity As of March 31, 2024: ¥7,002 million

As of March 31, 2023: ¥7,887 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

\* Appropriate use of financial forecasts; other special items

(Caution concerning forward-looking statements)

Forward-looking statements provided in this document, including financial forecasts, are based on the information currently available to the Company and certain assumptions considered reasonable. Such statements are included without any guarantee as to their future achievement. Actual results, etc. may differ materially from the forecasts depending on various factors. For the related matters concerning the financial forecasts, please refer to “1. Overview of Operating Results, Etc., (4) Future prospects” on page 3 of the attached material.

(The Financial Results Briefing)

The Company has scheduled an online briefing for institutional investors and analysts on Tuesday, May 21, 2024.

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## 1. Overview of Operating Results, Etc.

### (1) Overview of operating results for the period

During the fiscal year under review, the global economy still remained unpredictable due to soaring global resource and energy costs, sharp exchange rate fluctuations, and rising prices, despite economic activities normalizing due to COVID-19 subsiding. The outlook for the manufacturing sector remained uncertain, as the tight supply situation for electronic devices and semiconductors has peaked with demand entering an adjustment phase, while prices of raw materials and resources significantly surging.

In this environment, the Group has been working on its mid-term business plan “Value Creation 2024 (VC2024)” formulated in April 2022, and has achieved certain results, including acquisition of ASCE CO., LTD. (“ASCE”), which is engaged in FA equipment design and manufacturing, making it a subsidiary, and review of basic capital management policy and shareholder return policy.

However, the Company announced a new two-year mid-term business plan “VC2024 Revival” in July 2023 in order to recover from the significant delay in “VC2024” amid the increasingly severe business environment due to heightened geopolitical risks, parts shortages, etc., as well as to brush up the plan including new growth strategies. “VC2024 Revival” aims to achieve sustainable profit growth by specializing in the high-value-added custom-made products business and expanding sales of custom-made products in the FA field. The most important measures are: redevelopment of domestic business; and growth in overseas business. In the domestic business, the Company implemented management rationalization, including soliciting voluntary retirement and dissolving consolidated subsidiaries in September 2023, to redevelop the business structure. At the same time, the Company is continuing its growth strategy in overseas business by establishing new sales offices and sales agents and re-focusing on the Indian market.

As for operating results, sales in Japan, China, and Southeast Asia fell below those of the previous fiscal year due to a decline in demand caused by the global inventory adjustment phase and reluctance to buy under inflationary conditions. In China, in particular, the slow recovery of the automobile industry and the economic slowdown had a significant impact on the decline in sales. On the other hand, in Europe and the United States, results exceeded those of the previous fiscal year due to the acquisition of new customers through participation in trade shows and other means. Except for the Company and ASCE, Pintech, India Punch, the fiscal year of Group companies ends in December and the results from January to December 2023 are the consolidated financial results for the fiscal year under review.

Net sales amounted to ¥12,438 million (down 11.8% year on year) for Japan; ¥20,443 million (down 12.8% year on year) for China; ¥1,901 million (down 3.3% year on year) for Southeast Asia; and ¥3,561 million (up 8.7% year on year) for Europe and the United States. This brought consolidated net sales to ¥38,344 million (down 10.4% year on year).

By industry, the results in all industries were lower than those of the previous fiscal year. The results were ¥16,537 million (down 8.5% year on year) for automobile; ¥6,930 million (down 11.9% year on year) for electronic devices & semiconductors; ¥3,647 million (down 15.4% year on year) for consumer electronics & precision equipment; and ¥11,229 million (down 10.4% year on year) for other.

As for profits, operating profit was ¥1,240 million (down 49.1% year on year) due to the deterioration of factory utilization caused by the sales declines in China and Japan, the rise in energy costs, etc.; ordinary profit was ¥1,421 million (down 40.6% year on year) due to the recording of foreign exchange gains, etc.; and loss attributable to owners of parent was ¥577 million (profit attributable to owners of parent of ¥1,390 million in the previous fiscal year) due to one-time extraordinary losses related to the extra retirement payment and outplacement support cost for management rationalization implemented in September 2023, etc.

As for capital efficiency, return on invested capital (ROIC) was 3.9% (8.1% in the previous year). Both were below the target (10% or higher).

### (2) Overview of financial position for the period

#### *Assets*

Total assets as of the end of the current fiscal year amounted to ¥29,649 million, a decrease of ¥806 million compared with the end of the previous fiscal year. This was mainly due to a decrease of inventories and non-current assets.

#### *Liabilities*

Total liabilities amounted to ¥10,899 million, a decrease of ¥504 million compared with the end of the previous fiscal year. This was mainly due to a decrease of retirement benefit liability.

#### *Net Assets*

Total net assets amounted to ¥18,750 million, a decrease of ¥301 million compared with the end of the previous

fiscal year. This was mainly due to a decrease of retained earnings as a result of recording loss attributable to owners of parent.

### **(3) Overview of cash flows for the period**

Cash and cash equivalents as of the end of the current fiscal year increased by ¥791 million compared to the end of the previous fiscal year and amounted to ¥6,003 million.

#### *Cash flows from operating activities*

Net cash provided by operating activities for the current fiscal year amounted to ¥1,276 million (compared to ¥2,560 million provided for the previous fiscal year).

This was mainly due to loss before income taxes of ¥100 million, impairment losses of ¥393 million and depreciation of ¥1,166 million, as well as a decrease of retirement benefit liability of ¥317 million.

#### *Cash flows from investing activities*

Net cash used in investing activities for the current fiscal year amounted to ¥680 million (compared to ¥1,546 million used for the previous fiscal year).

This was mainly due to purchase of property, plant and equipment of ¥866 million.

#### *Cash flows from financing activities*

Net cash used in financing activities for the current fiscal year amounted to ¥2 million (compared to ¥756 million used for the previous fiscal year.)

This was mainly due to net decrease of short-term borrowings of ¥1,302 million, repayments of long-term borrowings of ¥1,312 million, proceeds from long-term borrowings of ¥3,400 million, and dividends paid of ¥562 million.

### **(4) Future prospects**

In the next fiscal year ending March 31, 2025, which is the final year of mid-term business plan “VC2024 Revival,” the Company aims to achieve sustainable profit growth by focusing on the high-value-added custom-made products business and expanding sales in the FA field. In the domestic business, the Company will improve operational efficiency by establishing a customer center as part of its sales system improvement efforts, and will—as part of the production system improvement efforts—adopt smart devices for its factories and transfer production among Group factories including those overseas, while continuing to strengthen R&D. In addition, the Company will work on further growth strategies for overseas business in China, India, Europe, and the United States.

The Company recognizes that the global economy in FY2024 is likely to experience a prolonged downturn due to heightened geopolitical risks and a sluggish market in China. Furthermore, the business situation will remain challenging due to soaring energy and raw materials costs worldwide and exchange rate fluctuations.

Based on the above, the prospective consolidated financial performance for the following fiscal year (ending March 31, 2025), the Company forecasts net sales of ¥38,500 million (an increase of 0.4% year on year); operating profit of ¥2,150 million (an increase of 73.3% year on year); ordinary profit of ¥2,100 million (an increase of 47.7% year on year); and profit attributable to owners of parent of ¥1,200 million (loss attributable to owners of parent of ¥577 in the previous fiscal year).

As for capital efficiency, return on invested capital (ROIC) is projected to be 6.7%.

The foregoing forecast of financial results have been prepared based on information currently obtainable by the Company as of the publication date of this document, and actual financial performance may differ from the forecast values due to various factors that arise.

## **2. Basic Policy Regarding Selection of Accounting Standards**

The Group prepares its consolidated financial statements based on Japanese GAAP. The Company is considering the voluntary adoption of International Financial Reporting Standards (IFRS), but the adoption date is yet to be determined. The appropriate decision will be made by taking into account the coming state of affairs in Japan and the globe.

### 3. Consolidated Financial Statements and Significant Notes Thereto

#### (1) Consolidated balance sheets

	(Millions of yen)	
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	5,212	6,031
Notes receivable - trade	1,745	1,735
Accounts receivable - trade	9,632	9,233
Merchandise and finished goods	2,851	2,333
Work in process	658	642
Raw materials and supplies	1,531	1,345
Other	484	614
Allowance for doubtful accounts	(39)	(33)
Total current assets	22,077	21,903
Non-current assets		
Property, plant and equipment		
Buildings and structures	6,157	6,113
Accumulated depreciation	(4,386)	(4,515)
Buildings and structures, net	1,771	1,598
Machinery, equipment and vehicles	17,405	16,960
Accumulated depreciation	(13,513)	(13,091)
Machinery, equipment and vehicles, net	3,892	3,869
Tools, furniture and fixtures	2,732	2,819
Accumulated depreciation	(2,273)	(2,378)
Tools, furniture and fixtures, net	459	440
Land	829	741
Construction in progress	161	42
Other	466	525
Accumulated depreciation	(265)	(370)
Other, net	200	155
Total property, plant and equipment	7,314	6,848
Intangible assets		
Goodwill	466	417
Other	228	200
Total intangible assets	695	618
Investments and other assets		
Deferred tax assets	201	123
Other	202	188
Allowance for doubtful accounts	(36)	(33)
Total investments and other assets	367	278
Total non-current assets	8,377	7,745
Total assets	30,455	29,649

(Millions of yen)

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,667	2,628
Electronically recorded obligations - operating	999	919
Short-term borrowings	1,300	—
Current portion of bonds payable	10	—
Current portion of long-term borrowings	728	1,351
Income taxes payable	396	213
Provision for bonuses	379	302
Other	2,698	2,190
Total current liabilities	9,180	7,605
Non-current liabilities		
Long-term borrowings	675	2,202
Retirement benefit liability	1,243	825
Other	303	265
Total non-current liabilities	2,222	3,293
Total liabilities	11,403	10,899
Net assets		
Shareholders' equity		
Share capital	3,406	3,406
Capital surplus	2,967	2,968
Retained earnings	10,101	8,961
Treasury shares	(94)	(76)
Total shareholders' equity	16,381	15,259
Accumulated other comprehensive income		
Foreign currency translation adjustment	2,737	3,491
Remeasurements of defined benefit plans	(111)	(40)
Total accumulated other comprehensive income	2,626	3,451
Share acquisition rights	20	14
Non-controlling interests	23	24
Total net assets	19,052	18,750
Total liabilities and net assets	30,455	29,649



**(2) Consolidated statements of income and consolidated statements of comprehensive income**  
**Consolidated statements of income**

	(Millions of yen)	
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net sales	42,799	38,344
Cost of sales	31,168	28,261
Gross profit	11,630	10,082
Selling, general and administrative expenses	9,194	8,842
Operating profit	2,436	1,240
Non-operating income		
Interest income	61	77
Foreign exchange gains	–	130
Subsidy income	27	33
Other	79	56
Total non-operating income	168	297
Non-operating expenses		
Interest expenses	62	42
Foreign exchange losses	106	–
Compensation expenses	17	43
Other	25	30
Total non-operating expenses	211	116
Ordinary profit	2,394	1,421
Extraordinary income		
Gain on sale of non-current assets	16	97
Total extraordinary income	16	97
Extraordinary losses		
Loss on sale and retirement of non-current assets	36	14
Impairment losses	297	393
Loss on business restructuring	–	792
Retirement benefit expenses	–	45
Loss on liquidation of subsidiaries	–	357
Other	–	15
Total extraordinary losses	334	1,619
Profit (loss) before income taxes	2,075	(100)
Income taxes - current	732	416
Income taxes - deferred	(54)	54
Total income taxes	678	470
Net profit (loss)	1,397	(571)
Profit attributable to non-controlling interests	6	5
Profit (loss) attributable to owners of parent	1,390	(577)

**Consolidated statements of comprehensive income**

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net profit (loss)	1,397	(571)
Other comprehensive income		
Foreign currency translation adjustment	776	748
Remeasurements of defined benefit plans, net of tax	(35)	71
Total other comprehensive income	740	819
Comprehensive income	2,137	248
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,130	247
Comprehensive income attributable to non-controlling interests	7	0

**(3) Consolidated statements of changes in equity**

Fiscal year ended March 31, 2023

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,944	2,512	9,057	(136)	14,378
Changes during period					
Issuance of new shares	461	461			923
Dividends of surplus			(346)		(346)
Profit attributable to owners of parent			1,390		1,390
Purchase of treasury shares					
Disposal of treasury shares		(6)		41	35
Net changes in items other than shareholders' equity					
Total changes during period	461	455	1,043	41	2,002
Balance at end of period	3,406	2,967	10,101	(94)	16,381

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	1,962	(75)	1,886	26	16	16,307
Changes during period						
Issuance of new shares						923
Dividends of surplus						(346)
Profit attributable to owners of parent						1,390
Purchase of treasury shares						
Disposal of treasury shares						35
Net changes in items other than shareholders' equity	775	(35)	740	(5)	7	742
Total changes during period	775	(35)	740	(5)	7	2,745
Balance at end of period	2,737	(111)	2,626	20	23	19,052

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,406	2,967	10,101	(94)	16,381
Changes during period					
Dividends of surplus			(562)		(562)
Profit (loss) attributable to owners of parent			(577)		(577)
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		0		17	18
Net changes in items other than shareholders' equity					
Total changes during period	-	0	(1,139)	17	(1,121)
Balance at end of period	3,406	2,968	8,961	(76)	15,259

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	2,737	(111)	2,626	20	23	19,052
Changes during period						
Dividends of surplus						(562)
Profit (loss) attributable to owners of parent						(577)
Purchase of treasury shares						(0)
Disposal of treasury shares						18
Net changes in items other than shareholders' equity	754	71	825	(6)	0	819
Total changes during period	754	71	825	(6)	0	(301)
Balance at end of period	3,491	(40)	3,451	14	24	18,750

**(4) Consolidated statements of cash flows**

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit (loss) before income taxes	2,075	(100)
Depreciation	1,130	1,166
Impairment losses	297	393
Amortization of goodwill	24	49
Increase (decrease) in retirement benefit liability	47	(317)
Increase (decrease) in provision for bonuses	(21)	(77)
Increase (decrease) in provision for bonuses for directors (and other officers)	(17)	–
Increase (decrease) in allowance for doubtful accounts	11	(12)
Interest and dividend income	(61)	(77)
Interest expenses	62	42
Foreign exchange losses (gains)	73	(227)
Loss (gain) on sale and retirement of non-current assets	20	(82)
Decrease (increase) in trade receivables	463	948
Decrease (increase) in inventories	82	900
Increase (decrease) in trade payables	(565)	(315)
Increase (decrease) in accounts payable - other, and accrued expenses	(276)	(293)
Subsidy income	(27)	(33)
Other, net	(58)	(113)
Subtotal	3,261	1,847
Interest and dividends received	61	77
Interest paid	(53)	(53)
Subsidies received	27	33
Income taxes paid	(736)	(628)
Net cash provided by (used in) operating activities	2,560	1,276
Cash flows from investing activities		
Net decrease (increase) in time deposits	147	(27)
Purchase of property, plant and equipment	(1,138)	(866)
Proceeds from sale of property, plant and equipment	12	253
Purchase of intangible assets	(148)	(47)
Proceeds from collection of long-term loans receivable	7	6
Long-term loan advances	(4)	(2)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(457)	–
Payments of leasehold and guarantee deposits	(9)	(17)
Proceeds from refund of leasehold and guarantee deposits	43	20
Other, net	0	0
Net cash provided by (used in) investing activities	(1,546)	(680)

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(667)	(1,302)
Proceeds from long-term borrowings	367	3,400
Repayments of long-term borrowings	(798)	(1,312)
Repayments of installment payables	(83)	(71)
Repayments of lease liabilities	(140)	(143)
Redemption of bonds	(5)	(10)
Proceeds from issuance of shares	918	–
Dividends paid	(346)	(562)
Other, net	–	0
Net cash provided by (used in) financing activities	(756)	(2)
Effect of exchange rate change on cash and cash equivalents	286	196
Net increase (decrease) in cash and cash equivalents	543	791
Cash and cash equivalents at beginning of period	4,669	5,212
Cash and cash equivalents at end of period	5,212	6,003

## (5) Notes on consolidated financial statements

### Notes related to the going concern assumption

There is nothing to report.

### Segment information, etc.

[Segment Information]

This information is omitted because the Group has only one segment, the parts of molds and dies business.

[Related Information]

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

#### 1. Information by Finished Goods or Service

This information is omitted because the Group's net sales to external customers in one category of finished goods or service exceeds 90% of net sales on the consolidated statement of income.

#### 2. Information by Region

##### (1) Net sales

(Millions of yen)

Japan	China	Other	Total
14,104	23,451	5,244	42,799

Note: Sales are categorized by country or region based on the customer's location.

##### (2) Property, plant and equipment

(Millions of yen)

Japan	China	Other	Total
1,422	5,268	623	7,314

#### 3. Information by Major Customer

Information by major customer is omitted because, compared to net sales to all external customers, net sales to a specific customer does not amount to 10% of the net sales on the consolidated statement of income.

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### 1. Information by Finished Goods or Service

This information is omitted because the Group's net sales to external customers in one category of finished goods or service exceeds 90% of net sales on the consolidated statement of income.

#### 2. Information by Region

##### (1) Net sales

(Millions of yen)

Japan	China	Other	Total
12,438	20,443	5,462	38,344

Note: Sales are categorized by country or region based on the customer's location.

##### (2) Property, plant and equipment

(Millions of yen)

Japan	China	Other	Total
1,193	5,028	627	6,848

#### 3. Information by Major Customer

Information by major customer is omitted because, compared to net sales to all external customers, net sales to a specific customer does not amount to 10% of the net sales on the consolidated statement of income.

[Information on Impairment Losses on Non-Current Assets by Reporting Segment]

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

Consolidated impairment losses on non-current assets recorded in the current fiscal year amounted to ¥297 million. The information is not presented by reporting segment because the Group has only one segment, the parts of molds and dies business.

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Consolidated impairment losses on non-current assets recorded in the current fiscal year amounted to ¥393 million. The information is not presented by reporting segment because the Group has only one segment, the parts of molds and dies business.

[Information on Amortization and Unamortized Balance of Goodwill by Reporting Segment]

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

Consolidated amortized goodwill and unamortized balance of goodwill recorded in the current fiscal year amounted to ¥24 million and ¥466 million, respectively. The information is not presented by reporting segment because the Group has only one segment, the parts of molds and dies business.

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Consolidated amortized goodwill and unamortized balance of goodwill recorded in the current fiscal year amounted to ¥49 million and ¥417 million, respectively. The information is not presented by reporting segment because the Group has only one segment, the parts of molds and dies business.

[Information on Gain on Bargain Purchase by Reporting Segment]

There is nothing to report.



## Per share information

(Yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net assets per share	778.02	764.81
Earnings (loss) per share	60.58	(23.61)
Diluted earnings per share	60.15	—

Notes: 1. Diluted earnings per share for the fiscal year ended March 31, 2024 is not shown because loss per share was recorded, although there are potential shares.

2. The calculations for the earnings per share and the diluted earnings per share are based on the following.

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Earnings per share		
Profit (loss) attributable to owners of parent (million yen)	1,390	(577)
Profit not attributable to common shareholders (million yen)	—	—
Profit (loss) attributable to owners of parent pertaining to common shares (million yen)	1,390	(577)
Average number of common shares during the period (thousand shares)	22,947	24,452
Diluted earnings per share		
Adjustments to profit attributable to owners of parent (million yen)	—	—
Number of increased common shares (thousand shares)	165	—
[Share acquisition rights (thousand shares)]	[165]	[—]
Overview of dilutive shares not included in calculating diluted earnings per share due to no dilutive effect	—	—

## Significant events after the reporting period

There is nothing to report.

#### 4. Non-consolidated Financial Statements and Significant Notes Thereto

##### (1) Non-consolidated balance sheets

	(Millions of yen)	
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	857	1,301
Notes receivable - trade	630	782
Accounts receivable - trade	2,069	1,819
Merchandise and finished goods	768	707
Work in process	95	91
Raw materials and supplies	252	318
Prepaid expenses	66	65
Short-term loans receivable from subsidiaries and associates	–	140
Accounts receivable from subsidiaries and associates - other	2,056	1,014
Other	124	115
Allowance for doubtful accounts	(0)	(1)
Total current assets	6,921	6,356
Non-current assets		
Property, plant and equipment		
Buildings	478	458
Structures	0	0
Machinery and equipment	0	12
Vehicles	0	0
Tools, furniture and fixtures	0	6
Land	639	639
Construction in progress	–	0
Total property, plant and equipment	1,118	1,117
Intangible assets		
Software	–	12
Total intangible assets	–	12
Investments and other assets		
Investment securities	0	0
Shares of subsidiaries and associates	2,647	2,647
Investments in capital	5	5
Investments in capital of subsidiaries and associates	3,995	3,995
Distressed receivables	2	3
Long-term loans receivable from subsidiaries and associates	2,270	2,467
Long-term loans receivable from employees	7	4
Prepaid pension costs	40	–
Other	71	54
Allowance for doubtful accounts	(2,179)	(2,472)
Total investments and other assets	6,862	6,708
Total non-current assets	7,981	7,838
Total assets	14,902	14,195

(Millions of yen)

	As of March 31, 2023	As of March 31, 2024
<b>Liabilities</b>		
Current liabilities		
Notes payable - trade	137	140
Electronically recorded obligations - operating	999	919
Accounts payable - trade	790	646
Short-term borrowings	1,300	–
Current portion of long-term borrowings	705	1,351
Accounts payable - other	585	471
Accrued expenses	95	84
Income taxes payable	250	141
Deposits received	23	26
Unearned revenue	–	0
Provision for bonuses	332	294
Other	74	24
Total current liabilities	5,295	4,100
Non-current liabilities		
Long-term borrowings	534	2,202
Deferred tax liabilities	0	0
Provision for retirement benefits	1,039	756
Asset retirement obligations	115	117
Other	8	0
Total non-current liabilities	1,698	3,078
Total liabilities	6,994	7,178
Net assets		
Shareholders' equity		
Share capital	3,406	3,406
Capital surplus		
Legal capital surplus	952	952
Other capital surplus	2,014	2,015
Total capital surplus	2,967	2,968
Retained earnings		
Legal retained earnings	98	98
Other retained earnings		
General reserve	210	210
Retained earnings brought forward	1,299	395
Total retained earnings	1,607	704
Treasury shares	(94)	(76)
Total shareholders' equity	7,887	7,002
Share acquisition rights	20	14
Total net assets	7,908	7,016
Total liabilities and net assets	14,902	14,195

**(2) Non-consolidated statements of income**

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net sales	14,777	13,157
Cost of sales	10,832	9,422
Gross profit	3,945	3,734
Selling, general and administrative expenses	4,001	3,734
Operating profit (loss)	(55)	0
Non-operating income		
Interest income	51	52
Dividend income	2,230	1,171
Other	40	153
Total non-operating income	2,322	1,377
Non-operating expenses		
Interest expenses	59	29
Foreign exchange losses	105	–
Provision of allowance for doubtful accounts	190	291
Other	27	23
Total non-operating expenses	383	344
Ordinary profit	1,883	1,033
Extraordinary income		
Gain on sale of non-current assets	0	27
Reversal of allowance for doubtful accounts	157	–
Total extraordinary income	157	27
Extraordinary losses		
Loss on sale and retirement of non-current assets	18	0
Impairment losses	297	350
Loss on business restructuring	–	792
Loss on liquidation of subsidiaries	–	39
Retirement benefit expenses	–	45
Total extraordinary losses	316	1,228
Profit (loss) before income taxes	1,724	(167)
Income taxes - current	284	173
Income taxes - deferred	(0)	(0)
Total income taxes	284	173
Net profit (loss)	1,439	(340)

**(3) Non-consolidated statements of changes in equity**

Fiscal year ended March 31, 2023

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
						General reserve	Retained earnings brought forward	
Balance at beginning of period	2,944	491	2,020	2,512	63	210	240	514
Changes during period								
Issuance of new shares	461	461		461				
Dividends of surplus					34		(380)	(346)
Net profit							1,439	1,439
Purchase of treasury shares								
Disposal of treasury shares			(6)	(6)				
Net changes in items other than shareholders' equity								
Total changes during period	461	461	(6)	455	34	–	1,058	1,093
Balance at end of period	3,406	952	2,014	2,967	98	210	1,299	1,607

	Shareholders' equity		Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity		
Balance at beginning of period	(136)	5,834	26	5,860
Changes during period				
Issuance of new shares		923		923
Dividends of surplus		(346)		(346)
Net profit		1,439		1,439
Purchase of treasury shares				
Disposal of treasury shares	41	35		35
Net changes in items other than shareholders' equity			(5)	(5)
Total changes during period	41	2,052	(5)	2,047
Balance at end of period	(94)	7,887	20	7,908

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
					General reserve	Retained earnings brought forward		
Balance at beginning of period	3,406	952	2,014	2,967	98	210	1,299	1,607
Changes during period								
Dividends of surplus							(562)	(562)
Net profit (loss)							(340)	(340)
Purchase of treasury shares								
Disposal of treasury shares			0	0				
Net changes in items other than shareholders' equity								
Total changes during period	–	–	0	0	–	–	(903)	(903)
Balance at end of period	3,406	952	2,015	2,968	98	210	395	704

	Shareholders' equity		Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity		
Balance at beginning of period	(94)	7,887	20	7,908
Changes during period				
Dividends of surplus		(562)		(562)
Net profit (loss)		(340)		(340)
Purchase of treasury shares	(0)	(0)		(0)
Disposal of treasury shares	17	18		18
Net changes in items other than shareholders' equity			(6)	(6)
Total changes during period	17	(885)	(6)	(891)
Balance at end of period	(76)	7,002	14	7,016